# REMOTE ONLINE TRAINING PROGRAMME OUTLINE for FINANCE FOR NON FINANCE MANAGERS

#### DAY 1

9.00am to 10.15am

# **MODULE 1: SPEAKING ACCOUNTING**

- Understanding what is accounting and why accounting
- Know the objective of a business / Organisation
- The purpose of Financial Reports

10.15am to 10.30am

Break

10.30am to 1.00pm

# **MODULE 2: TYPES OF ACCOUNTS**

- What are the Fundamental Accounting Concept and assumptions used in preparing Accounting Records and why these are being used?
- Differentiate between Assets, Liabilities, Expenses, Income and Equity
- Understanding the Accounting Equation of Assets = Liabilities + Equity
- Differentiate between OPEX and CAPEX

# **MODULE 3: READING FINANCIALS**

Introduction to the various Financial Statements and their uses

1.00pm to 2.00pm

Lunch

2.00pm to 3.15pm

# **MODULE 3: READING FINANCIALS (continue)**

- Tools use in Financial Statement Analysis
  - Vertical Analysis
  - Horizontal Analysis (Trend Analysis)
  - o Ratios Analysis operational ratios, financial ratios and valuation ratios

# 3.15pm to 3.30pm

**Break** 

3.30pm to 5.00pm

# **MODULE 3: READING FINANCIALS (continue)**

- Practice of Ratios Analysis
- Statement of cash flows
  - The difference between Profit and Cash and why the saying "Cash is King"
  - How to analyse the statement of cash flows

#### DAY 2

9.00am to 10.15am

# **MODULE 3 : READING FINANCIALS (continue)**

- Different between Publish Accounts and Management Accounts
- Causes, Trigger and Early Warning of Financial Distress
- What are the Limitations of Ratio Analysis

# **MODULE 4: COSTING DECISION**

What is Cost?

- Cost Behaviour
- How to differentiate between direct and indirect cost?

10.15am to 10.30am

**Break** 

10.30am to 1.00pm

# **MODULE 4 : COSTING DECISION (continue)**

- Differentiate the controllable and uncontrollable cost
- Cost Volume Profit Analysis
  - Learning the Contribution formula and thus working with the Break– even Point analysis
  - o How to decide on the Pricing?

# **MODULE 5: BUILDING BUDGET**

- Types of budgets
- Differentiate the various types of budgets Incremental, Zero-based and Rolling

1.00pm to 2.00pm

Lunch

2.00pm to 3.15pm

# **MODULE 6: BUDGET EXERCISE**

• When and which is better – Top-down or Bottom-up approach?

3.15pm to 3.30pm

**Break** 

3.30pm to 5.00pm

#### MODULE 7: BUDGETING AS A PLANNING AND CONTROL TOOL

- Using the budget to control the business and what are the limitation factors.
- Understanding the Budgeting process and its coordination
- How to forecasting sales revenues and expenses and building up the budgets numbers
- When to adjust the budget to reality

# **MODULE 8: INVESTMENT APPRAISAL**

Understand the basic investment appraisals – Payback Period, Return On Investment (ROI), Net Present Value (NPV) and Internal Rate of Return (IRR) for better decisions making